GENERAL FACULTY MEETING AGENDA | WEDNESDAY, APRIL 3, 2019 | 3:00PM | BRYAN HALL 130

1. The Minutes for the March 12, 2019 General Faculty Meeting is presented for approval by the faculty.

2. The following item is presented for approval by the faculty (subject to approval by the Undergraduate Committee):

   **New Course:**
   MAR 2410
   Sales Seminar
   **Credits:** 1 Credit
   **Contact Hours:** 1 hour per week
   **Prerequisites:** Students must be BA or AC or, have the permission of department
   **Rationale:** The primary purpose of this course is to provide a broad overview of sales and sales management issues that will be applicable in a business career. Students graduating with sales skills are likely to be differentiated from others favorably thus accelerating their career advancement. A sales-oriented job role early in the career of a college graduate provides a unique opportunity to let the graduate’s own personal actions and skills be directly recognized through the generation of measurable results. Additionally, selling skills are invaluable in a wider range of contexts, whether it be in a job search, selling your own ideas, or simply being more persuasive in personal interactions. This course serves as a relevant elective for business and accounting majors or is a gateway to a career in sales or pursuit of the minor in professional selling.

3. Information Item:
   - Commencement Marshal Assignment

4. Other Business

5. Dean’s Report

GRADUATE FACULTY MEETING AGENDA | WEDNESDAY, APRIL 3, 2019 | 3:00PM | BRYAN HALL 130 (Immediately following the General Faculty Meeting)

1. The Minutes for the March 12, 2019 Graduate Faculty Meeting is presented for approval by the faculty.

2. Information Item:
   - Working Professionals MBA Adjustment

3. Other Business

4. Dean’s Report
GENERAL FACULTY MEETING MINUTES | TUESDAY, MARCH 12, 2019| 1:00PM| HOUGH 120

1. A motion was made to approve the Minutes for the November 15, 2018 General Faculty Meeting. The motion was seconded, and the faculty voted to approve the minutes as presented.

2. Other Business - none

3. Dean’s Report – none

A motion was made to end the meeting. The motion was seconded, and the faculty adjourned.

GRADUATE FACULTY MEETING MINUTES | TUESDAY, MARCH 12, 2019| 1:00PM| HOUGH 120

1. A motion was made to approve the Minutes for the November 15, 2018 Graduate Faculty Meeting. The motion was seconded, and the faculty voted to approve the minutes as presented.

2. The Specialized Masters Committee voted to approve the following items and presented these to the faculty for approval. A motion was made to approve the following. The motion was seconded, and the faculty voted to approve these items as presented.

   - MAR6xxx Consumer and Managerial Decision Making (2credit) – New Course
   - MAR6xxx Professional Selling (2credit) – New Course
   - MAR5806 Problems and Methods in Marketing Management (2credit) – Elimination of prerequisites

3. The MBA Committee voted to approve the following items and presented these to the faculty for approval. A motion was made to approve the following. The motion was seconded, and the faculty voted to approve these items as presented.

   - MAR6xxx Brand Management (3credit) - New Course
   - MAR6xxx Consumer and Managerial Decision Making (3credit) – New Course
   - MAR5805 Problems and Methods in Marketing Management (3credit) – Elimination of two prerequisite courses
   - MAR6507 Customer Insights and Analysis (3credit) – New Course
   - MAR6832 Product Development (3credit) – New Course

4. Other Business - none

5. Dean’s Report – none

A motion was made to end the meeting. The motion was seconded, and the faculty adjourned.

Attendance: Selcuk Erenguc, Brian Ray, Rich Lutz, Ira Horowitz, Gary McGill, Joe Alba, Steve Tufts
Course|New for request 13789

Info

Request: MAR2410 Sales Seminar
Description of request: We are requesting the creation of a new course, that has previously been piloted under a special topics course number.
Submitter: Erica Studer-Byrnes erica.byrnes@warrington.ufl.edu
Created: 3/22/2019 12:16:50 PM
Form version: 1

Responses

Recommended Prefix
Enter the three letter code indicating placement of course within the discipline (e.g., POS, ATR, ENC). Note that for new course proposals, the State Common Numbering System (SCNS) may assign a different prefix.

Response:
MAR

Course Level
Select the one digit code preceding the course number that indicates the course level at which the course is taught (e.g., 1=freshman, 2=sophomore, etc.).

Response:
2

Number
Enter the three digit code indicating the specific content of the course based on the SCNS taxonomy and course equivalency profiles. For new course requests, this may be XXX until SCNS assigns an appropriate number.

Response:
410

Category of Instruction
Indicate whether the course is introductory, intermediate or advanced. Introductory courses are those that require no prerequisites and are general in nature. Intermediate courses require some prior preparation in a related area. Advanced courses require specific competencies or knowledge relevant to the topic prior to enrollment.

Response:
Introductory

• 1000 and 2000 level = Introductory undergraduate
• 3000 level = Intermediate undergraduate
• 4000 level = Advanced undergraduate
• 5000 level = Introductory graduate
• 6000 level = Intermediate graduate
• 7000 level = Advanced graduate

4000/5000 and 4000/6000 levels = Joint undergraduate/graduate (these must be approved by the UCC and the Graduate Council)
Lab Code
Enter the lab code to indicate whether the course is lecture only (None), lab only (L), or a combined lecture and lab (C).

Response:
None

Course Title
Enter the title of the course as it should appear in the Academic Catalog.

Response:
Sales Seminar

Transcript Title
Enter the title that will appear in the transcript and the schedule of courses. Note that this must be limited to 21 characters (including spaces and punctuation).

Response:
Sales Seminar

Degree Type
Select the type of degree program for which this course is intended.

Response:
Baccalaureate

Delivery Method(s)
Indicate all platforms through which the course is currently planned to be delivered.

Response:
On-Campus

Co-Listing
Will this course be jointly taught to undergraduate, graduate, and/or professional students?

Response:
No

Co-Listing Explanation
Please detail how coursework differs for undergraduate, graduate, and/or professional students. Additionally, please upload a copy of both the undergraduate and graduate syllabus to the request in .pdf format.

Response:
NA, course will not be co-listed
Effective Term
Select the requested term that the course will first be offered. Selecting "Earliest" will allow the course to be active in the earliest term after SCNS approval. If a specific term and year are selected, this should reflect the department's best projection. Courses cannot be implemented retroactively, and therefore the actual effective term cannot be prior to SCNS approval, which must be obtained prior to the first day of classes for the effective term. SCNS approval typically requires 2 to 6 weeks after approval of the course at UF.

Response: Earliest Available

Effective Year
Select the requested year that the course will first be offered. See preceding item for further information.

Response: Earliest Available

Rotating Topic?
Select "Yes" if the course can have rotating (varying) topics. These course titles can vary by topic in the Schedule of Courses.

Response: No

Repeatable Credit?
Select “Yes” if the course may be repeated for credit. If the course will also have rotating topics, be sure to indicate this in the question above.

Response: Yes

If repeatable, # total repeatable credit allowed
Indicate the maximum number of total repeatable credits allowed per student.

Response: 2

Amount of Credit
Select the number of credits awarded to the student upon successful completion, or select "Variable" if the course will be offered with variable credit and then indicate the minimum and maximum credits per section. Note that credit hours are regulated by Rule 6A-10.033, FAC. If you select “Variable” for the amount of credit, additional fields will appear in which to indicate the minimum and maximum number of total credits.

Response: 1

S/U Only?
Select "Yes" if all students should be graded as S/U in the course. Note that each course must be entered into the
UF curriculum inventory as either letter-graded or S/U. A course may not have both options. However, letter-graded courses allow students to take the course S/U with instructor permission.

Response:
Yes

Contact Type
Select the best option to describe course contact type. This selection determines whether base hours or headcount hours will be used to determine the total contact hours per credit hour. Note that the headcount hour options are for courses that involve contact between the student and the professor on an individual basis.

Response:
Regularly Scheduled

• Regularly Scheduled [base hr]
• Thesis/Dissertation Supervision [1.0 headcount hr]
• Directed Individual Studies [0.5 headcount hr]
• Supervision of Student Interns [0.8 headcount hr]
• Supervision of Teaching/Research [0.5 headcount hr]
• Supervision of Cooperative Education [0.8 headcount hr]

Contact the Office of Institutional Planning and Research (352-392-0456) with questions regarding contact type.

Weekly Contact Hours
Indicate the number of hours instructors will have contact with students each week on average throughout the duration of the course.

Response:
1 hour per week

Course Description
Provide a brief narrative description of the course content. This description will be published in the Academic Catalog and is limited to 50 words or fewer. See course description guidelines.

Response:
This is an overview course in selling and managing the sales function to achieve the growth targets of a business. It highlights the importance of the sales function in a firm and how it contributes to the achievement of the firm’s strategic objectives.

Prerequisites
Indicate all requirements that must be satisfied prior to enrollment in the course. Prerequisites will be automatically checked for each student attempting to register for the course. The prerequisite will be published in the Academic Catalog and must be formulated so that it can be enforced in the registration system. Please note that upper division courses (i.e., intermediate or advanced level of instruction) must have proper prerequisites to target the appropriate audience for the course.

Response:
Students must be BA or AC, or have the permission of department

Completing Prerequisites on UCC forms:

• Use "&" and "or" to conjoin multiple requirements; do not use commas, semicolons, etc.
• Use parentheses to specify groupings in multiple requirements.
• Specifying a course prerequisite (without specifying a grade) assumes the required passing grade is D-. In order to specify a different grade, include the grade in parentheses immediately after the course number. For example, "MAC 2311(B)" indicates that students are required to obtain a grade of B in Calculus I. MAC2311 by itself would only require a grade of D-.
• Specify all majors or minors included (if all majors in a college are acceptable the college code is sufficient).
• "Permission of department" is always an option so it should not be included in any prerequisite or co-requisite.

Example: A grade of C in HSC 3502, passing grades in HSC 3057 or HSC 4558, and major/minor in PHHP should be written as follows:
HSC 3502(C) & (HSC 3057 or HSC 4558) & (HP college or (HS or CMS or DSC or HP or RS minor))

Co-requisites
Indicate all requirements that must be taken concurrently with the course. Co-requisites are not checked by the registration system.

Response:
NA

Rationale and Placement in Curriculum
Explain the rationale for offering the course and its place in the curriculum.

Response:
The primary purpose of this course is to provide a broad overview of sales and sales management issues that will be applicable in a business career. Students graduating with sales skills are likely to be differentiated from others favorably thus accelerating their career advancement. A sales-oriented job role early in the career of a college graduate provides a unique opportunity to let the graduate's own personal actions and skills be directly recognized through the generation of measurable results. Additionally, selling skills are invaluable in a wider range of contexts, whether it be in a job search, selling your own ideas, or simply being more persuasive in personal interactions. This course serves as a relevant elective for business and accounting majors, or is a gateway to a career in sales or pursuit of the minor in professional selling.

Course Objectives
Describe the core knowledge and skills that student should derive from the course. The objectives should be both observable and measurable.

Response:
The objectives of this course are to:
1. Provide a basic understanding of the role of the sales function.
2. Create a deeper appreciation for the importance of building customer relationships and creating customer value through proper selling techniques.
3. Develop an understanding of the importance of the sales function to the overall growth of a firm.
4. Learn how professional selling skills and effective sales management strategies will fuel business growth.
5. Gain a broad perspective of the interaction of the sales function with other functions within a firm.

Course Textbook(s) and/or Other Assigned Reading
Enter the title, author(s) and publication date of textbooks and/or readings that will be assigned. Please provide specific examples to evaluate the course.

Response:
No textbook is required. Any required reading material will be distributed. Students will also need a laptop computer with a camera and access to Canvas, Skype, Word, Excel, PowerPoint or equivalent plus interactive software to be determined.

Weekly Schedule of Topics

Provide a projected weekly schedule of topics. This should have sufficient detail to evaluate how the course would meet current curricular needs and the extent to which it overlaps with existing courses at UF.

Response:

<table>
<thead>
<tr>
<th>Week</th>
<th>Date</th>
<th>Topic and Guests</th>
<th>Pre-Class Preparation</th>
<th>Due</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>1/11</td>
<td>Introduction, Goal Setting, The Sales Role, Speakers – DiPasquale/Tufts</td>
<td>Syllabus</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>1/18</td>
<td>AXA – Your “Why” and Your Passion Questions 1</td>
<td>Brief 1</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>1/25</td>
<td>Gallo/TBD – Myths About Selling Questions 2</td>
<td>Brief 2</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>2/1</td>
<td>Invivo/ Dr. Brent Berthy – Entrepreneurial Selling Questions 3</td>
<td>Brief 3</td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>2/8</td>
<td>P&amp;G – Consultative Selling Questions 4</td>
<td>Brief 4</td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>2/15</td>
<td>Gartner/April Doktor and Associates - Interviewing Techniques and Other Tips Questions 5</td>
<td>Brief 5</td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>2/22</td>
<td>Keller Williams Realty/Sarah Rocco – Commission Selling, Doing it on your Own Questions 6</td>
<td>Brief 6</td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>3/1</td>
<td>Special Session/Dr. D and Dr. T</td>
<td></td>
<td></td>
</tr>
<tr>
<td>9</td>
<td>3/8</td>
<td>Spring Break – No Class</td>
<td></td>
<td></td>
</tr>
<tr>
<td>10</td>
<td>3/15</td>
<td>TBA Questions 7</td>
<td>Brief 7</td>
<td></td>
</tr>
<tr>
<td>11</td>
<td>3/22</td>
<td>3 Daughters Brewing/Marty Aho – The Selling Spectrum Questions 8</td>
<td>Brief 8</td>
<td></td>
</tr>
<tr>
<td>12</td>
<td>3/29</td>
<td>Bank of England Mortgage/Alex Stewart – Relationship Selling Questions 9</td>
<td>Brief 9</td>
<td></td>
</tr>
<tr>
<td>13</td>
<td>4/5</td>
<td>MAR4403 Preview/Dr. D – Emotional Intelligence Questions 10</td>
<td>Brief 10</td>
<td></td>
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<tr>
<td>14</td>
<td>4/12</td>
<td>MAR3400 Preview/Dr. T – Adaptive Leadership Questions 11</td>
<td>Brief 11</td>
<td></td>
</tr>
<tr>
<td>15</td>
<td>4/19</td>
<td>Comprehensive Review</td>
<td></td>
<td></td>
</tr>
<tr>
<td>16</td>
<td>4/26-5/3</td>
<td></td>
<td>No Class – Reading Days and Finals Week</td>
<td></td>
</tr>
</tbody>
</table>

The syllabus contains this information in a table format, which is easier to read. It can be found as an attachment, and the table is located on page 7.

Links and Policies

Consult the syllabus policy page for a list of required and recommended links to add to the syllabus. Please list the links and any additional policies that will be added to the course syllabus. Please see: syllabus.ufl.edu for more information

Response:

TEACHING PHILOSOPHY

If things go as expected, you will likely graduate from one of the best universities in the country with a degree that will help you achieve your career and life goals. By encouraging you to perform at the highest possible level, we are improving the probability that you will become one of UF’s high achieving alumni. Additionally, we are preserving the reputation of the University of Florida and the Warrington College of Business. Being proud UF and Warrington Alumni ourselves, anything less is unacceptable.

High achievers are typically committed to a lifetime of continual learning. Our teaching philosophy is that if students plan to be a high achiever in life, learning is YOUR choice, YOUR responsibility and a critical component of YOUR future success. Our role in your learning is to provide the content as well as challenge you through relevant exercises and insightful discussion of real-life issues. Meaningful and relevant content will allow you to learn and improve your skills. Regular exercises will assist you in the learning process and move you toward mastery of key knowledge.
and skills. Challenging and insightful discussion of real world issues will teach you how to think and gain a sense of the reality of a sales role. The rest will be up to you. There are no quizzes or exams. If you participate cheerfully, energetically and thoughtfully in the exercises, you will begin the process of understanding the sales function and should have little difficulty making an acceptable grade in the class.

A Note about Effort and Honor
Although we encourage collaboration during the learning process, we will assume that all submitted assignments will be a result of your own original work and not the work of another student. How you perform here will be an indicator of how you will perform later in a real-world situation. If you cut corners or act dishonestly here, you will have a higher likelihood of substandard performance later. If you work hard here, you will likely be a high performer later. Either way, you will discovered eventually and rewarded accordingly. We sincerely hope that you will be honorable, expend sufficient effort to earn the grade you desire, and submit only your own original work.

The UF Academic Honor System
The Honor Code: We, the members of the University of Florida community, pledge to hold ourselves and our peers to the highest standards of honesty and integrity.

Pledge: On all work submitted for credit by students of the University of Florida, the following pledge is either required or implied: "On my honor, I have neither given nor received unauthorized aid in doing this assignment."

Please note that violations of this Academic Honor System will not be tolerated. Specifically, I will rigorously pursue incidents of academic dishonesty of any type. Before submitting any work, please read the policies about academic honesty and if needed, ask for clarification of its expectations (http://www.dso.ufl.edu/judicial).

ADA Policy
The University of Florida provides high-quality services to students with disabilities, and I encourage you to take advantage of them. Students with disabilities needing academic accommodations should:
1) Register with and provide documentation to Disability Resources (http://www.dso.ufl.edu/drp/), and
2) Submit an email to the instructor from this office indicating that you need academic accommodations. Please do this within the first week.

Attendance Policy
Attendance in the live class is mandatory. Regular engagement is expected. Requirements for participation and make-up exams, assignments, and other work in this course are consistent with university policies that can be found in the online catalog at: https://catalog.ufl.edu/ugrad/current/regulations/info/attendance.aspx.

Students are responsible for satisfying all academic objectives and completing assignments as defined by the instructor. Make-up assignments or late submission will only be allowed for those students who provide appropriate evidence of legitimate obstacles. In general, acceptable reasons for not remaining current with class work includes illness, serious family emergencies, special curricular requirements (e.g., judging trips, field trips, professional conferences), military obligation, severe weather conditions, religious holidays, jury duty, subpoenas and participation in official university activities such as music performances, athletic competition or debate.

You cannot participate in classes unless you are registered officially or approved to audit with evidence of having paid audit fees. The Office of the University Registrar provides official class rolls to instructors.

Counseling and Mental Health Services
In the event a student needs access to university counseling services and mental health services, they may contact: 392-1575, or http://www.counseling.ufl.edu/cwc/Default.aspx. For any additional emergencies, students may contact University Police Department: 392-1111 or 9-1-1 for emergencies.
Evaluations
Students are expected to provide feedback on the quality of instruction in this course based on 10 criteria. These evaluations are conducted online at https://evaluations.ufl.edu. Evaluations are typically open during the last two or three weeks of the semester, but students will be notified when they are open. Summary results of these assessments are available to students at https://evaluations.ufl.edu.

Getting Help
For issues with technical difficulties for E-learning in Canvas, please contact one of the following the UF Help Desk resources at: Learning-support@ufl.edu, (352) 392-HELP (select option 2) or https://lss.at.ufl.edu/help.shtml.

Any requests for make-ups due to technical issues MUST be accompanied by the ticket number received from LSS when the problem was reported to them. The ticket number will document the time and date of the problem. You MUST e-mail your instructor within 24 hours of the technical difficulty if you wish to request a make-up.

Other resources are available at http://www.distance.ufl.edu/getting-help for counseling and wellness resources, disability resources, library help support and resources for handling student concerns and complaints. Should you have any complaints with your experience in this course please visit http://www.distance.ufl.edu/student-complaints to submit a complaint.

Illness Policy
If you are absent from classes or examinations because of illness you should contact the professor via email PRIOR to class. You should contact your college by the deadline to drop a course for medical reasons. After the college petition deadline, you can petition the University Committee on Student Petitions to drop a course for medical reasons. The university’s policy regarding medical excuse from classes is maintained by the Student Health Care Center.

Religious Holidays
The Florida Board of Education and state law govern university policy regarding observance of religious holidays. The following guidelines apply:
• Students, upon prior notification to their instructors, shall be excused from class or other scheduled academic activity to observe a religious holy day of their faith.
• Students shall be permitted a reasonable amount of time to make up the material or activities covered in their absence.
• Students shall not be penalized due to absence from class or other scheduled academic activity because of religious observances.

A student who is to be excused from class for a religious observance is not required to provide a second party certification of the reason for the absence. Furthermore, a student who believes that he or she has been unreasonably denied an education benefit due to religious beliefs or practices may seek redress through the student grievance procedure.

Twelve Day Rule
Although it is highly unlikely for an online class, students who participate in athletic or extracurricular activities are allowed some flexibility in assignment or exam due dates, limited to 12 scholastic days per semester without penalty. (A scholastic day is any day on which regular class work is scheduled.) Instructors must be flexible when scheduling exams or other class assignments. The 12-day rule applies to individual students participating on athletic or scholastic teams. Consequently, a group’s schedule that requires accommodating more than 12 days should be adjusted so that no student is unable to complete their assignments more than 12 scholastic days. It is the student’s responsibility to maintain satisfactory academic performance and attendance.

Wellness - U Matter, We Care
Your well-being is important to your Faculty and to the University of Florida. The U Matter, We Care initiative is committed to creating a culture of care on our campus by encouraging members of our community to look out for one another and to reach out for help if a member of our community is in need. If you or a friend is in distress, please contact umatter@ufl.edu so that the U Matter, We Care Team can reach out to the student in distress. A nighttime and weekend crisis counselor is available by phone at 352-392-1575. The U Matter, We Care Team can help connect
students to the many other helping resources available including, but not limited to, Victim Advocates, Housing staff, and the Counseling and Wellness Center. Please remember that asking for help is a sign of strength.

**Grading Scheme**

List the types of assessments, assignments and other activities that will be used to determine the course grade, and the percentage contribution from each. This list should have sufficient detail to evaluate the course rigor and grade integrity. Include details about the grading rubric and percentage breakdowns for determining grades.

Response:

Grading Scale:
The grading scale will be S/U. In order to receive a Satisfactory grade, students must attend at least 75% of the classes, participate in course discussions and complete exercises/briefs accumulating at least 75% of the points assigned. Information on UF grading policies can be found at: https://catalog.ufl.edu/ugrad/current/regulations/info/grades.aspx.

Classes will cover a wide range of topics including but not limited to the following:

- Goal Setting and Forecasting
- Marketing/Sales Strategies for Growth
- Success Factors for Salespeople
- Issues in Rapid Growth Scenarios
- Hiring and Training the Sales Force
- Compensation
- Incentives and Recognition Programs
- Sales Management Systems
- Ethical Issues in Sales
- Industry Specific Challenges in Sales

**Instructor(s)**
Enter the name of the planned instructor or instructors, or "to be determined" if instructors are not yet identified.

Response:

Dennis DiPasquale and Steven Tufts
Course: MAR2951 – Sales Seminar - Spring 2019
Professors: Dennis DiPasquale, STZ100C and Steven D. Tufts, STZ 100D (in the Retail Center)
Email: dennis.dipasquale@warrington.ufl.edu and steve.tufts@warrington.ufl.edu
Office Hours: TR 1:00-3:00pm BY APPOINTMENT ONLY VIA EMAIL
Section: 3B04
Time: Fridays, Period 6, 12:50pm-1:40pm
Location: HVNR 250

COURSE DESCRIPTION
This is an overview/gateway course in selling and managing the sales function to achieve the growth targets of a business. It is designed to teach students the importance of the sales function in a firm and how the sales function contributes to the achievement of the firm’s strategic objectives. Through the use of interactive and participative methods of learning, students will gain an overview of the sales function in a firm and gain a sense of the reality of business situations, all of which will aid them in succeeding in virtually any sales-oriented career assignment.

PREREQUISITE KNOWLEDGE AND SKILLS
Students must have a working knowledge of business and marketing. If students are not business majors, they must have the advance written permission of the instructor prior to enrolling in this course.

PURPOSE OF THE COURSE
The primary purpose of this course is to provide a broad overview of sales and sales management issues that will be applicable in a business career. Students graduating with sales skills are likely to be differentiated from others favorably thus accelerating their career advancement. A sales-oriented job role early in the career of a college graduate provides a unique opportunity to let the graduate’s own personal actions and skills be directly recognized through the generation of measurable results. Additionally, selling skills are invaluable in a wider range of contexts, whether it be in a job search, selling your own ideas, or simply being more persuasive in personal interactions.

COURSE OBJECTIVES:
The objectives of this course are to:
1. Provide a basic understanding of the role of the sales function.
2. Create a deeper appreciation for the importance of building customer relationships and creating customer value through proper selling techniques.
3. Develop an understanding of the importance of the sales function to the overall growth of a firm.
4. Learn how professional selling skills and effective sales management strategies will fuel business growth.
5. Gain a broad perspective of the interaction of the sales function with other functions within a firm.

COURSE REQUIREMENTS:
This is a live class with mandatory attendance. It will be graded on a S/U scale. As an interactive class, attendance and active participation is a critical component of the learning and the grading. Sales is an interactive process and therefore students will be required to remain engaged through discussions as well as through submission of occasional exercises. If students are not engaged and present, the value of the course will be minimized and reflected in the student’s final grade.
TEACHING PHILOSOPHY
If things go as expected, you will likely graduate from one of the best universities in the country with a degree that will help you achieve your career and life goals. By encouraging you to perform at the highest possible level, we are improving the probability that you will become one of UF’s high achieving alumni. Additionally, we are preserving the reputation of the University of Florida and the Warrington College of Business. Being proud UF and Warrington Alumni ourselves, anything less is unacceptable.

High achievers are typically committed to a lifetime of continual learning. Our teaching philosophy is that if students plan to be a high achiever in life, learning is YOUR choice, YOUR responsibility and a critical component of YOUR future success. Our role in your learning is to provide the content as well as challenge you through relevant exercises and insightful discussion of real-life issues. Meaningful and relevant content will allow you to learn and improve your skills. Regular exercises will assist you in the learning process and move you toward mastery of key knowledge and skills. Challenging and insightful discussion of real world issues will teach you how to think and gain a sense of the reality of a sales role. The rest will be up to you.

There are no quizzes or exams. If you participate cheerfully, energetically and thoughtfully in the exercises, you will begin the process of understanding the sales function and should have little difficulty making an acceptable grade in the class.

A Note about Effort and Honor
Although we encourage collaboration during the learning process, we will assume that all submitted assignments will be a result of your own original work and not the work of another student. How you perform here will be an indicator of how you will perform later in a real-world situation. If you cut corners or act dishonestly here, you will have a higher likelihood of substandard performance later. If you work hard here, you will likely be a high performer later. Either way, you will discovered eventually and rewarded accordingly. We sincerely hope that you will be honorable, expend sufficient effort to earn the grade you desire, and submit only your own original work.

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Please note that violations of this Academic Honor System will not be tolerated. Specifically, I will rigorously pursue incidents of academic dishonesty of any type. Before submitting any work, please read the policies about academic honesty and if needed, ask for clarification of its expectations (http://www.dso.ufl.edu/judicial).

REQUIRED TEXTBOOK AND OTHER COURSE MATERIALS
No textbook is required. Any required reading material will be distributed. Students will also need a laptop computer with a camera and access to Canvas, Skype, Word, Excel, PowerPoint or equivalent plus interactive software to be determined.
ASSURANCE OF LEARNING OBJECTIVES

Each program at the Warrington College of Business Administration has developed goals and objectives that express the most valued skills and knowledge that students should be able to demonstrate upon completion of the total learning experiences in that program. The following goals and objectives are specifically mapped onto GEB4933:

Goal 1: Demonstrate competency in and across business disciplines.
   1A. Demonstrate knowledge and understanding of elements of economics, finance, accounting, marketing, operations management, organizational behavior, business law, information technology, and business statistics.

Goal 2: Apply appropriate problem-solving and decision-making skills.
   2B. Assess the outcomes of a course of action and make appropriate adjustments.

Goal 3: Possess effective communications skills.
   3A. Write business documents clearly, concisely and analytically.
   3B. Speak in groups and in public clearly, concisely, and analytically, with appropriate use of visual aids.

STUDENT LEARNING OUTCOMES (SLO) IN THE MARKETING (SALES) AREA

The Academic Learning Compact for the undergraduate business major defines the skills and knowledge necessary to master that discipline. Each course within the major plays a particular role, specified by the Student Learning Outcomes for that course. The SLOs for MAR4933 have been defined as shown below. The course content is broader than these SLOs, which set a minimum standard.

- **Consumer Behavior:** Students will develop an understanding of consumer motivation and decision processes at the buyer-seller interface.

- **Market/Customer Segmentation:** Students will gain an understanding of how the market and customer segmentation matches the product offering through the application of needs analysis and feature/benefit selling strategies.

- **Distribution:** Students will learn the importance of the value chain by their direct interaction with customers throughout the sales cycle.

- **Marketing Strategy:** Students will learn to match the selling strategy with the marketing strategy of the firm.
ADDITIONAL INFORMATION AND RESOURCES

ADA Policy
The University of Florida provides high-quality services to students with disabilities, and I encourage you to take advantage of them. Students with disabilities needing academic accommodations should:
1) Register with and provide documentation to Disability Resources (http://www.dso.ufl.edu/drp/), and
2) Submit an email to the instructor from this office indicating that you need academic accommodations. Please do this within the first week.

Attendance Policy
Attendance in the live class is mandatory. Regular engagement is expected. Requirements for participation and make-up exams, assignments, and other work in this course are consistent with university policies that can be found in the online catalog at: https://catalog.ufl.edu/ugrad/current/regulations/info/attendance.aspx.

Students are responsible for satisfying all academic objectives and completing assignments as defined by the instructor. Make-up assignments or late submission will only be allowed for those students who provide appropriate evidence of legitimate obstacles. In general, acceptable reasons for not remaining current with class work includes illness, serious family emergencies, special curricular requirements (e.g., judging trips, field trips, professional conferences), military obligation, severe weather conditions, religious holidays, jury duty, subpoenas and participation in official university activities such as music performances, athletic competition or debate.

You cannot participate in classes unless you are registered officially or approved to audit with evidence of having paid audit fees. The Office of the University Registrar provides official class rolls to instructors.

Counseling and Mental Health Services
In the event a student needs access to university counseling services and mental health services, they may contact: 392-1575, or http://www.counseling.ufl.edu/cwc/Default.aspx. For any additional emergencies, students may contact University Police Department: 392-1111 or 9-1-1 for emergencies.

Evaluations
Students are expected to provide feedback on the quality of instruction in this course based on 10 criteria. These evaluations are conducted online at https://evaluations.ufl.edu. Evaluations are typically open during the last two or three weeks of the semester, but students will be notified when they are open. Summary results of these assessments are available to students at https://evaluations.ufl.edu.

Getting Help
For issues with technical difficulties for E-learning in Canvas, please contact one of the following the UF Help Desk resources at: Learning-support@ufl.edu, (352) 392-HELP (select option 2) or https://lss.at.ufl.edu/help.shtml.

Any requests for make-ups due to technical issues MUST be accompanied by the ticket number received from LSS when the problem was reported to them. The ticket number will document the time and date of the problem. You MUST e-mail your instructor within 24 hours of the technical difficulty if you wish to request a make-up.
Other resources are available at http://www.distance.ufl.edu/getting-help for counseling and wellness resources, disability resources, library help support and resources for handling student concerns and complaints. Should you have any complaints with your experience in this course please visit http://www.distance.ufl.edu/student-complaints to submit a complaint.

Illness Policy
If you are absent from classes or examinations because of illness you should contact the professor via email PRIOR to class. You should contact your college by the deadline to drop a course for medical reasons. After the college petition deadline, you can petition the University Committee on Student Petitions to drop a course for medical reasons. The university’s policy regarding medical excuse from classes is maintained by the Student Health Care Center.

Religious Holidays
The Florida Board of Education and state law govern university policy regarding observance of religious holidays. The following guidelines apply:

- Students, upon prior notification to their instructors, shall be excused from class or other scheduled academic activity to observe a religious holy day of their faith.
- Students shall be permitted a reasonable amount of time to make up the material or activities covered in their absence.
- Students shall not be penalized due to absence from class or other scheduled academic activity because of religious observances.

A student who is to be excused from class for a religious observance is not required to provide a second party certification of the reason for the absence. Furthermore, a student who believes that he or she has been unreasonably denied an education benefit due to religious beliefs or practices may seek redress through the student grievance procedure.

Twelve Day Rule
Although it is highly unlikely for an online class, students who participate in athletic or extracurricular activities are allowed some flexibility in assignment or exam due dates, limited to 12 scholastic days per semester without penalty. (A scholastic day is any day on which regular class work is scheduled.) Instructors must be flexible when scheduling exams or other class assignments. The 12-day rule applies to individual students participating on athletic or scholastic teams. Consequently, a group’s schedule that requires accommodating more than 12 days should be adjusted so that no student is unable to complete their assignments more than 12 scholastic days. It is the student’s responsibility to maintain satisfactory academic performance and attendance.

Wellness - U Matter, We Care
Your well-being is important to your Faculty and to the University of Florida. The U Matter, We Care initiative is committed to creating a culture of care on our campus by encouraging members of our community to look out for one another and to reach out for help if a member of our community is in need. If you or a friend is in distress, please contact umatter@ufl.edu so that the U Matter, We Care Team can reach out to the student in distress. A nighttime and weekend crisis counselor is available by phone at 352-392-1575. The U Matter, We Care Team can help connect students to the many other helping resources available including, but not limited to, Victim Advocates, Housing staff, and the Counseling and Wellness Center. Please remember that asking for help is a sign of strength.
ASSIGNMENTS, PERFORMANCE EVALUATION AND CLASS SCHEDULE:

**Grading Scale:**
The grading scale will be S/U. In order to receive a Satisfactory grade, students must attend at least 75% of the classes, participate in course discussions and complete exercises/briefs accumulating at least 75% of the points assigned. Information on UF grading policies can be found at: [https://catalog.ufl.edu/ugrad/current/regulations/info/grades.aspx](https://catalog.ufl.edu/ugrad/current/regulations/info/grades.aspx).

Classes will cover a wide range of topics including but not limited to the following:

- Goal Setting and Forecasting
- Marketing/Sales Strategies for Growth
- Success Factors for Salespeople
- Issues in Rapid Growth Scenarios
- Hiring and Training the Sales Force
- Compensation
- Incentives and Recognition Programs
- Sales Management Systems
- Ethical Issues in Sales
- Industry Specific Challenges in Sales

**Participation**
We will have guest speakers and discussions on relevant topics. We will discuss issues openly in class and evaluate outcomes. Students will be required to submit questions in advance and participate in discussions that are relevant to the speaker and the topic. Your grade each week will be based upon the quality of your questions and you classroom participation. Each set of questions assigned will be worth 3 points.

**Written Briefs**
You will be asked to submit a brief (less than 1 page) synopsis each week summarizing the material discussed in class. Your brief will include a statement regarding the issue as you see it, a summary of the discussion and learning points, and a conclusion or recommendation for action. Each Brief assigned will be worth 3 points.

**DISCLAIMER/RESERVATION OF RIGHT TO MAKE CHANGES**
This syllabus represents the current plans and objectives. As we go through the semester, those plans may need to change to enhance the learning opportunity or accommodate Guest schedules. Changes to exercises or assignments are not unusual and will be communicated in writing via Canvas.
TENTATIVE COURSE SCHEDULE

<table>
<thead>
<tr>
<th>Week</th>
<th>Date</th>
<th>Topic and Guests</th>
<th>Pre-Class Preparation</th>
<th>Due</th>
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<tbody>
<tr>
<td>1</td>
<td>1/11</td>
<td>Introduction, Goal Setting, The Sales Role, Speakers – DiPasquale/Tufts</td>
<td>Syllabus</td>
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<td>2</td>
<td>1/18</td>
<td>AXA – Your “Why” and Your Passion</td>
<td>Questions 1</td>
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<td>1/25</td>
<td>Gallo/TBD – Myths About Selling</td>
<td>Questions 2</td>
<td>Brief 2</td>
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<td>2/1</td>
<td>Invivo/ Dr. Brent Berthy – Entrepreneurial Selling</td>
<td>Questions 3</td>
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<td>2/8</td>
<td>P&amp;G – Consultative Selling</td>
<td>Questions 4</td>
<td>Brief 4</td>
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<td>2/15</td>
<td>Gartner/April Doktor and Associates - Interviewing Techniques and Other Tips</td>
<td>Questions 5</td>
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<td>2/22</td>
<td>Keller Williams Realty/Sarah Rocco – Commission Selling, Doing it on your Own</td>
<td>Questions 6</td>
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<td>8</td>
<td>3/1</td>
<td>Special Session/Dr. D and Dr. T</td>
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<td>9</td>
<td>3/8</td>
<td>Spring Break – No Class</td>
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<td>3/15</td>
<td>TBA</td>
<td>Questions 7</td>
<td>Brief 7</td>
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<td>11</td>
<td>3/22</td>
<td>3 Daughters Brewing/Marty Aho – The Selling Spectrum</td>
<td>Questions 8</td>
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<td>3/29</td>
<td>Bank of England Mortgage/Alex Stewart – Relationship Selling</td>
<td>Questions 9</td>
<td>Brief 9</td>
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<td>4/5</td>
<td>MAR4403 Preview/Dr. D – Emotional Intelligence</td>
<td>Questions 10</td>
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<td>4/12</td>
<td>MAR3400 Preview/Dr. T – Adaptive Leadership</td>
<td>Questions 11</td>
<td>Brief 11</td>
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<td>4/19</td>
<td>Comprehensive Review Speakers - DiPasquale/Tufts</td>
<td>Questions 12</td>
<td>Brief 12</td>
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<tr>
<td>16</td>
<td>4/26-5/3</td>
<td>No Class – Reading Days and Finals Week</td>
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<td>Spring</td>
<td>Summer</td>
<td>Fall</td>
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<td>EMB (new version)</td>
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<td>Weekend Prof 1 Yr (E)</td>
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(E) means Experiential Learning module will be offered

* This cohort will transition into WPMBA1YR. Curriculum will stay
same as P1MBAS21 but experiential learning will replace floating elective and
program is shortened to 12 months. Full curriculum change occurs spring 2021.
Hi,

Going forward we need to map out our live, one-week elective offerings and GIE destinations a year in advance (at least). The electives need to differ from those offered in our cohort curriculums (online or WP). They will be offered during breaks between Fall A & B, Spring A & B and Summer A & B. Here are the electives we currently plan to offer within the cohort curriculums (subject to change because unit heads are still discussing with faculty):

**Online 2 YR that matriculates Fall 2019**
- International = Int’l Finance
- Elective 1 = Economic Orgs & Markets
- Elective 2 = New Products

**Online 2 YR that matriculates Spring 2020 – TBD (if not Spr 2020 then Spr 2021)**
- International = Int’l Marketing
- Elective 1 = Creativity
- Elective 2 = Legal Tech

**Online 2 YR that matriculates Summer 2020**
- International = Int’l Logistics
- Elective 1 = Investments
- Elective 2 = Business Analytics

**Weekend Prof 2 YR that matriculates Spring 2020**
- International = Global Trade
- Elective 1 = TBD
- Elective 2 = Customer Analysis
*Marketing Analytics will be extended core in place of Brand Management

**Weekend Prof 1 YR that matriculates Spring 2021 (WP 1 in Spr 2020 follows old P1 curriculum)**
- International = Global Trade
- Elective 1 = Critical Perspectives on Decisions
- Elective 2 – Customer Analysis

**GIEs**
- Fall breaks – Asia
- Spr breaks – Eastern Europe/Middle East
- Sum breaks – Europe

**Potential Live One-Week Offerings**
- Negotiations
- Governance for Entrepreneurs
- Measuring & Managing Value
- Intro to Real Estate
- Business-to=Business Marketing

**Experiential Learning Options-Dates & Frequency TBD**
- Washington Campus
- Business Simulation
- May add consulting project depending on demand

Thanks,

Sherry

Sherry Deist  
*Assistant Dean of Administration*  
*Hough Graduate School of Business*  

**WARRINGTON COLLEGE OF BUSINESS**  
**UNIVERSITY OF FLORIDA**

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