WCBA – GENERAL FACULTY MEETING AGENDA
Thursday, December 15, 2005
103 Stuzin Hall – 2:00 p.m.

1. October 14, 2005 Minutes presented for approval by the Faculty.

2. The Undergraduate Committee presents the following items for approval by the Faculty:

   **Course changes:**
   GEB 4941 – Internship
   - Credits: OLD – 1-3
   - NEW – 1-4

3. Informational item (for discussion purposes only):

   The Undergraduate Committee approved the following regarding “Fourth” Major Course:
   Finance: No fourth course; only require three courses (FIN 4243 Debt, FIN 4504 Equity, and FIN 4414 Financial Management)
   Management: Require four courses (MAN 3240 Org. Behavior, MAN 4301 HR Management, MAN 4723 Strategic Management and either BUL 4443 Ethics in Global Business or a 3000-4000 level Management Elective)
   Marketing: No fourth course; only require three courses (MAR 3503 Consumer Behavior, MAR 4803 Marketing Management, and a 3000-4000 level Marketing Elective).

4. Dean’s Report

5. Other

WCBA – GRADUATE FACULTY MEETING AGENDA
Thursday, December 15, 2005

1. October 14, 2005 Minutes presented for approval by the Faculty.

2. The Masters Committee presents the following items for approval by the Faculty:

   **New Courses:**
   FIN 6639 – International Finance Study Tour
   - Credits:
   - Contact Hours:
   - Description:
     Overview of the private equity market and the role of intermediaries. How intermediaries add value in the private equity market.

   BUL 5445 – The Ethical Role of the Manager
   - Credits:
   - Contact Hours:
   - Description:
     The ethical role of a professional manager in meeting responsibilities associated with being entrusted with resources to manage.

3. Informational item (for discussion purposes only):

   Pending State approval of the new course, The MBA Committee has approved the proposal for MBA students in the traditional (full-time) programs be required to take the new one-credit course, BUL 5445 - The Ethical Role of the Manager - while eliminating the requirement to take the one-credit course, MAN 5141 - Leadership Skills - course. This change to the curriculum would be implemented as soon as feasible, hopefully beginning with the next entering class.

4. Dean’s Report

5. Other
WCBA – GENERAL FACULTY MEETING MINUTES  
Friday, October 14, 2005

1. A motion was made to approve the September 9, 2005 General Faculty Meeting Minutes. The motion was seconded and the faculty voted to approve the Minutes as distributed.

2. The Undergraduate Committee presented the following items for approval by the faculty: A motion was made for the faculty to vote on these changes. The motion was seconded and the faculty voted to approve the course change:

Course Changes:

MAR 3023 – Principles of Marketing
- Prereq: OLD – ECO 2023 and sophomore standing
  NEW – Sophomore standing and ECO 2023 or ECO 2013

WCBA – GRADUATE FACULTY MEETING MINUTES  
Friday, October 14, 2005

1. A motion was made to approve the September 9, 2005 Graduate Faculty Meeting Minutes. The motion was seconded and the faculty voted to approve the Minutes as distributed.

2. The Masters Committee presented the following items for approval by the Faculty. A motion was made for the faculty to vote on these changes. The motion was seconded and the faculty voted to approve the new courses and course change:

New Courses:

GEB 6368 – Globalization and the Business Environment
- Credits: 2
- Contact Hours: 2 Base hours
- Description: Provides detailed presentation of political and economic relations and structures on the world scale in connection with structural power sources that have direct and/or indirect impacts on the design and shape of “global political economy.

REE 6935 – Real Estate Case Studies
- Credits: Variable – 1 to 2; repeatable up to a maximum of 5 credits
- Contact Hours: 1-2 base
- Prerequisites: Real Estate masters or Real Estate/JD program students
- Grade option: S/U
- Description: A practicum in which students are introduced to the major concepts, principles, analytical methods and tools useful for making commercial real estate valuation and investment decisions. Concepts, cases, projects and methods will be carried forward from Module 1 through Module 4.

Course Changes:

ISM 6257 – Intermediate Business Programming
- Prerequisites: OLD – CGS 2414 or 3022 or consent of instructor
  NEW – none

3. Dean’s Report
- Professor Tanzer will reschedule her visit to attend one of our faculty meetings to a later date.
- The new Provost scheduled three meetings with Deans: 1) Individual; 2) Vision; 3) Budget. The budget meeting is the last one and it will take place during December.
- Sabbatical letters were sent out.
Form UCC2
Florida Department of Education
Statewide Course Numbering System

COURSE TERMINATION OR
CHANGE TRANSMITTAL FORM
(explanations on next page)

PART 1: TO BE COMPLETED BY THE INSTITUTION

Institution: University of Florida  Institutional Code: 001535  Instructional Unit or Department Name, Department Code and SAMAS Number: Business Admin - General: 011701000

Current SCNS Course Identification:
Discipline (SMA) 1 5 5  Prefix G E B  Level 4  Course Number 9 4 1  Lab Code _____
Institution's Course Title: INTERNSHIP

PART 2: REQUESTED ACTIONS

Terminate Current Course  [ ] Yes  Date Termination Effective: ____________________________

NEW SCNS Course Identification: (Complete all appropriate areas)
NEW Discipline (SMA) _____ _____ _____ Prefix _____ _____ Level _____ Course Number _____ _____ _____ Lab Code _____

NEW Institution Course Title (if applicable):

EFFECTIVE TERM FOR CHANGES: (Mo/Yr) Jan/2006

<table>
<thead>
<tr>
<th>Other Items to Change</th>
<th>Change From</th>
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<tr>
<td>Prerequisites/Corequisites</td>
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<tr>
<td>Change of Course Description</td>
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<td>(Course syllabus must be attached):</td>
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Mark any changes that apply:
Rotating Topic  [ ] yes  [ ] no
S/U Only  [ ] yes  [ ] no
Repeatable for Credit  [ ] yes  [ ] no

Department Contact, Telephone Number and PO Box: Jennifer L. H. Olsen, 3-0165, 117160  (Date) 11/10/05  Signature, Department Chair: [Signature]

College Contact, Telephone Number and PO Box: Sharon Haughton, 2-2397 x 1225, 11750  (Date) 11/10/05  Signature, College Dean: [Signature]

Signature, Graduate Dean (if applicable): (Date)  Signature, Registrar (Institutional Contact): (Date)

PART 3: TO BE COMPLETED BY THE FACULTY DISCIPLINE COMMITTEE REPRESENTATIVE

Approved Course Classification (Prefix, Number, Lab Code):
If not the same as recommended by institution, please explain:

SCNS Course Title (if new):
Decade Title (if new):
Century Title (if new):

Signature, Faculty Discipline Committee Representative  Date

PART 4: SCNS STAFF USE ONLY

Signature, SCNS Staff  Date Entered  Correspondence Number
Form UCCI
Florida Department of Education
Statewide Course Numbering System

NEW COURSE TRANSMITTAL FORM
(See instructions on reverse side)

PART I: TO BE COMPLETED BY THE INSTITUTION

Institution Name: University of Florida
Institutional Code: 001535
Instructional Unit or Department Name, Department Code and SAMAS Number: Finance, Insurance & Real Estate/011706000/1706000

Recommended SCNS Course Identification:
Discipline (SMA) 131 Prefix F1N Level 6 Course Number 639 Lab Code ___

Institution's Course Title: International Finance Study Tour
Effective Term (first date course will be offered): Fall 2005

Amount of Credit: 02 Type of Credit: ☑ College
Total Clock Hours: N/A
Contact Hour Base: 02 or head count ___

Course Description (A course syllabus must be attached):
Overview of the private equity market and the role of intermediaries. How intermediaries add value in the private equity market.

Mark all that apply:
Rotating Topic □ yes ☑ no
S/U Only □ yes ☑ no
Repeatably for Credit □ yes ☑ no

Prerequisites: (This form does not update ISIS or registration prerequisite checking.)
Corequisites:

All faculty teaching this course have completed at least 18 graduate semester hours in the teaching discipline and hold at least a masters degree. ☑ Yes □ No

Degree Type (Mark all that apply):
☑ Associate of Arts □ Graduate Students
☑ Baccalaureate □ Other (specify):

Gordon Rule Course?
☑ Requires action by the General Education Council □ No
Number of Words

General Education Requirement (check all applicable):
☑ Communications □ Math □ Social Sciences
☑ Humanities □ Natural Science

Category of Instruction: ☑ Introductory □ Intermediate □ Advanced

Department Contact, Telephone Number and PO Box: Debbie Himes, 2-0153, PO 117168
Signature, Department Chair: (Date) 8-05-01

College Contact, Telephone Number and PO Box: Sharon Haughton 2-8435x1225PO117 50
Signature, College Dean: (Date)

Signature, Graduate Dean (if applicable): (Date)
Signature, Registrar (Institutional Contact): (Date)

PART II: TO BE COMPLETED BY THE FACULTY DISCIPLINE COMMITTEE REPRESENTATIVE

Approved Course Classification (Prefix, Number, Lab Code):

If not the same as recommended by institution, please explain:

SCNS Course Title (if new):
Decade Title (if new):
Century Title (if new):

Signature, Faculty Discipline Committee Representative: Date:

PART III: SCNS STAFF USE ONLY

Signature, SCNS Staff Date Entered Correspondence Number
FIN 6639
International Finance Study Tour
University of Florida, Warrington College of Business
2nd Module, Fall 2004

Professor: Andy Naranjo, Emerson/Merrill Lynch Associate Professor of Finance

Office Location: 309C Stuzin Hall (in suite 309)

Office Hours: Tuesday and Thursday 4:00-5:00; also by appointment

EMAIL Address: ANDY.NARANJO@CBA.UFL.EDU

Contact Phone Numbers:
   Office:   (352) 392-3781
   Secretary: (352) 392-0153
   Fax:     (352) 392-0301

Course Description:
   The purpose of this course is to provide students with both academic and practical exposure to international financial markets and international business practices. For the academic component, there will be various classes held both here at UF and at a university in Brazil. To obtain the first hand experience, the class will also visit various financial markets, businesses, and organizations in Brazil. The visits will consist of both site tours and presentations on relevant business topics. The first hand experience obtained from the study trip will enable students to better understand and manage international investments, trade, and risk.

The course consists of two required parts: some pre-trip course meetings and a study tour component. The class meetings will take place during the 1st module. The class meetings will cover relevant background information and issues. Required class readings and handouts will also be distributed during these meetings. The reading assignments will serve as background material for the class meetings and will also prepare students for the study trip. There will also be some pre-trip student presentations. The study tour component will take place between the 1st and 2nd Module from October 15th – October 22nd (i.e., departing for Brazil on Friday, October 15th in the evening and arriving back to Florida on Friday, October 22nd in the morning). Terry McCoy, a Professor at UF and the Director of the Latin American Business Environment Program at UF’s Center for Latin American Studies, will also be a facilitator/instructor during this trip.
Course Evaluation:

Final course grades will be determined by three components: a pre-trip group paper/presentation, a post-trip individual paper, and meaningful individual participation during the trip and class meetings. Students must be present and alert at all of the lectures and study tour visits. The pre-trip group paper/presentation and individual post-trip paper are each worth 30% of your final grade, while individual participation is worth 40% of your final grade. The pre-trip group paper/presentation will consist of a paper and accompanying presentation covering some assigned background aspects on Brazil. As a part of this paper, each group will also be required to do some background research on the companies/organizations that we will be visiting and submit a set of meaningful questions. The post-trip individual paper will consist of a reaction paper based on the pre-trip readings and companies/organizations visited.

Class Meetings:

Each class meeting will cover relevant course content and pre-trip logistical issues. There will be four class meetings during the term.

Week 1: Preliminary meeting/Administrative issues
Week 3: Brazil in context – Emerging markets
Week 5: Brazil: background -- culture, politics, economics…
Week 7: Brazil: financial markets/specific companies; Final Pre-trip meeting/Wrap-up
Tentative Itinerary
2004 International Finance Study Tour to Brazil

Friday, October 15th

4:29 P.M.  Depart Orlando for Miami (American Airlines – AA 1899)
8:50 P.M.  Depart Miami for Rio (American Airlines – AA 919)

Saturday, October 16th

6:11 A.M.  Arrive in Rio, Customs, Van pick-up and transport to hotel

Hotel Check-in
Golden Tulip Ipanema Plaza
Rua Farme de Amoedo, 34
Ipanema
Tel. (55-21) 3687 2000
Fax: (55-21) 3687-2001
www.ipanemaplaza.com.br

1:00 P.M.  Van pick-up at hotel for lunch
1:30 P.M.  Group lunch – (Porcão Rios)
3:30 P.M.  City Tour (Pão de Açucar)

Free Evening/Dinner on your own

Sunday, October 17th

Breakfast in hotel restaurant (included in room cost)

8:30 A.M.  Van pick-up at hotel
9:30-11:30  Boat Tour - Marina da Glória
12:00 P.M.  Van pick-up for transfer back to hotel
Afternoon  Lunch on your own

Hippie Fair

7:30 P.M.  Group dinner at hotel and opening discussion
**Monday, October 18**

**Morning:** Catholic University (PUC)

Breakfast in hotel restaurant (included in room cost)

8:15 A.M. Van pick-up at hotel

9:00-10:30 The Brazilian Economy—Fabio Gambiagi (IPEA)

10:30-10:45 Break

10:45-12:15 Walter Ness, Capital Markets and Risk in Brazil

12:15 Group lunch at Couve Flor at PUC

1:30-3:30 Real Estate Investment, Prudential, at PUC

Van pick-up to Downtown

5:00-6:30 BNDES - National Development Bank

**Free Evening** Dinner on your own

**Tuesday, October 19**

**Morning:** Financial Sector

Breakfast in hotel restaurant (included in room cost)

8:30 Van pick-up at hotel

9:30 – 11:00 Aracruz. This firm is the second largest exporter in Brazil and the lowest cost producer of pulp in the world. Aracruz is headquartered in Rio (near Copacabana beach), with main plants in the state of Espirito Santo. Aracruz was the first Brazilian ADR listed in the NYSE.

**Afternoon:**

11:30 Guapo-Loco Restaurant (lunch at Rio-Sul location)

1:30 Depart for Guapo-Loco location in Leblon for lecture/discussion

**Free evening/dinner on your own**
Wednesday, October 20th

Morning/Afternoon:

6:00 A.M.  Van pick-up at hotel to airport
          Breakfast at airport or on airplane

7:30 A.M.  Depart Rio from Santos Dumont airport to São Paulo (TAM Linhas Aereas – JJ 2402)

8:23 A.M.  Arrive São Paulo (Congonhas) -

9:30 A.M.  Van pick up at airport to Mogi-Mirim – Camargo-Correa

11:00-12:30  Presentation

12:30-1:30  Lunch

1:30 – 3:30  Factory visit

3:30 – 5:00  Van pick-up to hotel

5:00 P.M.  **Hotel Check-in:**
            Hotel Blue Tree Faria Lima
            Av. Brigadeiro Faria Lima, 3989
            Vila Olímpia-São Paulo-SP
            Tel. 011 (55-11) 3896 7544
            Fax 011 (55-11) 3896 7545
            www.bluetree.com.br

Free evening/dinner on your own

"Students requesting classroom accommodation must first register with the Dean of Students Office. The Dean of Students Office will provide documentation to the student who must then provide this documentation to the Instructor when requesting accommodation."

Thursday, October 21st

Morning: São Paulo

Breakfast in hotel restaurant (included in room cost)

8:30     Van pick-up at hotel

10:00    BMF (Futures Market): Francisco Eduardo Queiroz Ferreira, Head of Market Development; tel 55 11 3119-2203; e-mail: franciscomf@bmf.com.br

Afternoon:

12:30 – 3:30 Lunch, followed by presentations: Votorantim Asset Management, with Marco Antonio Fitchner, CEO and his team. Votorantim is the largest industrial group in Brazil, and they also have a bank and an asset company.

6:00 P.M.  Van pick-up to Guarulhos Intl. airport

11:00 P.M. Depart for Florida on American Airlines (AA 906)

Friday, October 22nd

4:59 A.M.  Arrive in Miami

7:50 A.M.  Depart Miami for Orlando on American Airlines (AA 404)
### Part I: To Be Completed By The Institution

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<th>Institution Name:</th>
<th>University of Florida</th>
<th>Institutional Code:</th>
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<tr>
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<td>Instructional Unit or Department Name, Department Code and SAMAS Number: Management 011702000</td>
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**Recommended SCNS Course Identification:**
- Discipline (SMA) 1 1 2
- Prefix B U L
- Level 5
- Course Number 4 4 5
- Lab Code __________

**Institution's Course Title:**
- The Ethical Role of the Manager

**Effective Term (first date course will be offered):** Spring 06

**Amount of Credit:** 1
**Type of Credit:**  ☑ College

**Course Description (A course syllabus must be attached):**
The ethical role of a professional manager in meeting responsibilities associated with being entrusted with resources to manage

**Prerequisites:** (This form does not update ISIS or registration prerequisite checking.) none

**Corequisites:** none

**All faculty teaching this course have completed at least 18 graduate semester hours in the teaching discipline and hold at least a masters degree.**  ☑ Yes  ☐ No

**Degree Type** (Mark all that apply):
- ☑ Associate of Arts
-  ☑ Graduate Students
-  ☑ Baccalaureate
-  ☐ Other (specify):

**Gordon Rule Course?**
- ☐ Requires action by the General Education Council
-  ☑ Number of Words:

**General Education Requirement (check all applicable):**
-  ☑ Communications
-  ☑ Math
-  ☑ Social Sciences
-  ☑ Humanities
-  ☑ Natural Science

**Category of Instruction:**
-  ☑ Introductory
-  ☑ Intermediate
-  ☑ Advanced

**Department Contact, Telephone Number and PO Box:**
- Mitzi Calvert 392-0163 POB 117165

**College Contact, Telephone Number and PO Box:**
- Sharon Haughton 392-8436 117150

**Signature, Graduate Dean (if applicable):**

**Signature, Department Chair:**

**Signature, Registrar (Institutional Contact):**

### Part II: To Be Completed By The Faculty Discipline Committee Representative

Approved Course Classification (Prefix, Number, Lab Code):

If not the same as recommended by institution, please explain:

**SCNS Course Title (if new):**

**Decade Title (if new):**

**Century Title (if new):**

**Signature, Faculty Discipline Committee Representative:**

**Date:**

### Part III: SCNS Staff Use Only

**Signature, SCNS Staff**

**Date Entered**

**Correspondence Number**
The Ethical Role of the Manager (one credit)
Dr. Virginia Maurer
Office: 219A Stuzin
352-392-1048 or 392-0163 (Office)
352-376-2867 (Home)
virginia.maurer@cba.ufl.edu

Course Syllabus

1. **Office Hours.** Tuesdays 2:00-4:00 and by appointment and by e-mail anytime. If you need to see me, either stop by my office or send me an email. If I am there and able to see you, I will. Otherwise, I will get back to you and arrange an appointment.

2. **Department Chair.** The chair of the Management Department of the Warrington College of Business is Dr. Larry DiMatteo, 201 Stuzin. All complaints go to him if you cannot resolve them with me.

3. **Course description.** The ethical role of a professional manager in meeting responsibilities associated with being entrusted with resources to manage.

4. **Classroom Accommodation.** The University of Florida requires that the following statement be placed on every course syllabus:

   “Students requesting classroom accommodation must first register with the Dean of Students Office. The Dean of Students Office will provide documentation to the student who must then provide this documentation to the Instructor when requesting accommodation.”

   The instructor will be happy to work with you in finding appropriate accommodation.

5. **Goals and Objectives of the course:** The course will focus on helping students prepare for the ethical aspects of business decision-making and on helping them think clearly and analytically about the ethical challenges they may face as managers. The student will

   - Be able to identify, describe, and apply the major systems of ethical reasoning to managerial decision-making.
   - understand the ethical aspects of the manager’s roles in and duties to the organization and, derivatively, its various constituents.
- learns about, explore, and consider the manager's role in implementing the organization's responsibilities to the larger society.
- build a cognitive framework of the classical patterns of ethical failure of managers in organizations.
- anticipate and prepare for a variety of specific ethical challenges in managing others' resources, including conflicts of interest and their resolution, truth-telling, accountability, options managers in the face of wrongdoing, and the challenge of thinking clearly and analytically when fact patterns of wrongdoing appear in a confused context.
- Be exposed, vicariously, through cases, speakers, and multimedia, to the experiences managers have had in their careers that were primarily ethical (or unethical) decisions and affected their managerial careers, for better or for worse. The student will have the opportunity to probe, question, and gain insight into these experiences and the attendant decisions the managers made, and to evaluate the result of the decision.

6. **Grades.** The course involves a fair amount of reading and writing. You are expected to have done the reading for each class and be prepared to discuss it; to fulfill all written assignments competently.

   You will write three 3-4 page papers based on assignments or exercises in the class. There will be no formal examinations in the course. The grade will be based on

   1) Papers (75%)
   2) Class contribution and participation (25%)

   You should feel free at any time to discuss with me your grade or performance.

7. **Class preparation and attendance.** Class preparation and attendance are critical to the success of the course. Each person makes a unique contribution that is missed when absent. Do not miss class unless it is urgent that you do so. If you must miss class, please account for your absence either before the class, of possible, or as soon thereafter as practicable.

8. **Format of the Course.** The course will involve lecture, class discussion of assigned reading materials, speakers and other media content.

9. **A Note on the Instructor.** Dr. Maurer is the Hurst Professor of Business Law and Legal Studies; former chair of the Department of Management; and Director, Poe Center for Business Ethics. She is
a graduate of Northwestern University (B.A.) and Stanford University (M.A., J.D.). She is Past President of the Academy of Legal Studies in Business; past editor in chief of the *American Business Law Journal*; has served on numerous college, university, and professional boards and committees.

10. **Academic Honesty.** Your attention is directed to the university policy on academic honesty and plagiarism, which you may find on the university website. The University takes academic honesty seriously, and so does this instructor. Violations will be pursued and University policy will be followed.

11. **Text and Topical outline of subjects to be covered.**

Text: Maurer, coursepak

Class #1 Management as a Profession: the Ethical and Fiduciary Roles of the Manager

Class #2 Sources of Managerial Ethics and Values

Class #3 Problems in Applying Traditional Theory to Managerial Decisions

Class #4 Conflicts of Interest in Organizations

Class #5 Issues in Transparency and Accountability

Class #6 Options in the Face of Wrongdoing: Exit, Voice, and Loyalty

Class #7 Building Codes of Ethics

12. **Representative materials for use or assignment**

**Books and Chapters in Books**

*Badaracco, Defining Moments: When Managers Must Choose between Right and Right (1997)*

*Badaracco, Business Ethics: Roles and Responsibilities*

*Boatright, Ethics and the Conduct of Business (4th ed. 2003)*

*Bok, Lying (2004)*
BUCHE & STELLING, BECOMING PROFESSIONAL (1977)

"Conventional Morality and Ethical Relativism" in DEGEORGE, BUSINESS ETHICS (6th ed. 2006)

"The Duty of Loyalty: Whistleblowing" in HALBERT AND INGULLI, LAW AND ETHICS IN THE BUSINESS ENVIRONMENT 5th (Thomson/Southwestern 2005)

"Ethics and Business" in DEGEORGE, BUSINESS ETHICS (6th ed. 2006)

FRITZSCHE, BUSINESS ETHICS (2005)

GINI, CASE STUDIES IN BUSINESS ETHICS (2005)

HOLDEN, ETHICS FOR MANAGERS (2000)

HARTMAN, PERSPECTIVES IN BUSINESS ETHICS (2nd ed. 2002)

HIRSCHMAN, EXIT, VOICE, AND LOYALTY (1970)

Khurana, Nobria, and Penrice, "Management as a Profession" in LORSCH, BERLOWITZ, AND ZELLEKE, RESTORING TRUST IN AMERICAN BUSINESS (AAAS 2005)

MARRELLA, IN SEARCH OF ETHICS (2001)


TOFFLER, MANAGERS TALK ETHICS: MAKING TOUGH CHOICES IN A COMPETITIVE BUSINESS WORLD


WEIDMAN, TWALE & STEIN, SOCIALIZATION OF GRADUATE AND PROFESSIONAL STUDENTS IN HIGHER EDUCATION (2001)

"Whistle Blowing" in DEGEORGE, BUSINESS ETHICS (6th ed. 2006)

Articles
"Business schools stand accused of being responsible for much that is wrong with corporate management today." (2005, February 19). The Economist.


Media

Stanley Kramer/MGM/UA “Judgment at Nuremberg”

Achbar, Abbott & Bakan/Zeitgeistfilms “The Corporation”

Foley/New Line Cinema “Glengarry, GlenRoss”

NewsHour/Jim Lehrer, “Ethics in Corporate America”

“The Smartest Guys in the Room”

Weblinks:

http://www.scu.edu/SCU/Centers/Ethics/practicing/decision/whatisethics.html

http://www.scu.edu/SCU/Centers/Ethics/practicing/decision/approach.html

http://www.scu.edu/SCU/Centers/Ethics/practicing/decision/canethicsbetaught.html

http://www.scu.edu/SCU/Centers/Ethics/practicing/decision/framework.html

http://www.whistleblowers.org/

http://www.whistleblowers.org/overview.htm

http://www.whistleblower.org/

http://ethics.acusd.edu/presentations/Theory/Utilitarianism/index_files/frame.html

http://www.utilitarianism.com/utilitarianism.html

http://www.utm.edu/research/iep/b/bentham.htm

http://www.utm.edu/research/iep/v/virtue.htm

http://www.transparency.org/

http://www.icgq.org/corruption.index.html
http://www.cipe.org/programs/corruption/

http://www.iccwbo.org/home/menu_extortion_bribery.asp

http://www.usdoj.gov/criminal/fraud/fcpa/dojdocb.htm


http://www.hrw.org/reports/1999/enron


http://www.elaw4enron.com/

http://www.chron.com/content/chronicle/special/01/enron


Cases

Badaracco, “Business Ethics: A View From the Trenches”

Badaracco, “Business Ethics: Four Spheres of Executive Responsibility”

Badaracco, “Personal Values and Professional Responsibilities”

Nanda, “Broken Trust: Role of Professionals in the Enron Debacle”

Nanda, Ashish & Morrell, “Being a Professional”

Trevino, Weaver, Gibson and Toffler, “Managing Ethics and Legal Compliance: What Works and What Hurts”