Tentative Schedule of Site Visits

Sunday, March 11

Morning

Deadline for arrival and settling into hotel

3:30 PM - 4:30 PM

Reception at the Paris Research Center (Grande Salle, Reid Hall)
- Welcome information: Dr. Gayle Zachmann, Director, UF Paris Research Center
- Logistic information: Rachel Gora, Coordinator of Logistics, UF Paris Research Center

5:00 PM - 6:45 PM

Group Dinner, Chez Fernand, 9, rue Christine, 6th, M: Odéon

Monday, March 12

10:00 AM – 12:00 PM

Orientation at the Paris Research Center, Grande Salle, Reid Hall
- Orientation: Dr. Gayle Zachmann, Director, UF Paris Research Center
- Individual course meetings
  
  Review: Course logistics and schedule

1:00 PM – 2:00 PM

Paris Story (45 minute film on Paris)

2:00 PM – 6:00 PM

Work in the City

Small Group Assignment: Both groups (members have been pre-assigned) go to the Pantheon and investigate the leadership challenges that relate to this place and its history. Begin with the Place of Leaders, but from there you can choose your areas of focus, including surrounding neighborhoods. In your groups

- Identify the adaptive challenges that once were or are now associated with the locations you visit.
- Discuss how these challenges were addressed by the French and the extent to which they were successful
- Identify examples of the effective use of authority.
- What did those in positions of authority provide to those that they directed?
- Observe people (not in your group) practicing leadership and people exercising authority during your work.

6:00 PM – 7:30 PM

Meeting at PRC, Petit Salon

Discussion:
- What was your experience in the city?
• Concepts in adaptive leadership and finding your orientation in ambiguity.
• Adaptive vs. technical challenges
• Leadership and authority

Assignment: Debrieing on the discussion 1: Analyzing the day and your role in it.

Dinner on your own.

Tuesday, March 13

8:45 AM Meet at Hotel. Depart for Embassy visit.
9:15 AM Arrive at Embassy. Go through security.

10:00 AM – 12:00 PM US Embassy, 2 ave Gabriel, 8th, M: Concorde

12:00 PM – 2:00 PM Group Lunch Discussion,
L’Arganier, 19 rue Ste. Croix de la Bretonnerie, 4th, M: St. Paul
- Important points raised during the U.S. Embassy visit
- Roles and Challenges for U.S. Embassy
- Negotiation of authority

2:00 pm – 7:00 pm

Work in the City
Small Group Assignment: Each small group goes to its pre-selected sights in the city (e.g., The Jewish quarter, the new Bercy quarter, The Palais de Chaillot, Les Invalides, and La Voie Triomphale) and learn about the meaning of the place and identify the adaptive challenges that it has represented.

Small Group Discussion Case Study off site: After completing its small group assignment, each group is to find a table in a café or other location and discuss the case study “Exercising Leadership in Northern Ireland: The Story of Gary McMichael.” Discussion questions are contained in the case.

7:00 PM – 9:00 PM Dinner on own

9:00 PM – 10:30 PM Meeting at PRC, Petit Salon
Exercise: Finding your voice
Clearly expressing values and hearing the meaning beneath words

Assignment: Debriefing on the discussion 2: Analyzing the day and your role in it.

Wednesday, March 14

8:50 AM Meet at the hotel to depart for OECD

10:00 AM Presentation at OECD, Monaco Annex
2 rue du Conseiller Collignon, 16th, M: Porte de la Muette
- OECD functions and roles
- World Energy Outlook and Global Energy Security Project

12:00 PM – 2:00 PM Lunch on own

2:00 PM – 6:00 PM Meeting at PRC, Petit Salon
Debriefing and group discussion. What did you find in the Northern Ireland case? What did you learn at the OECD? What did you see at the OECD?

Assignment: Debriefing on the discussion 3: Analyzing the dialogue and your role in it.

Large Group Case Study: “Rudy Giuliani: The Man and His Moment,” Kennedy School of Government.

Thursday, March 15

8:30 AM – 10:00 AM Meeting at PRC, Petit Salon
What are the adaptive challenges he presents? Technical challenges?
What are ways of engaging people in the adaptive work?
What are the pitfalls of practicing leadership in this work?

10:00 AM – 12:00 PM PRC, Conference Room
Presentation by Professor Cliff Jones on international law and the war on terror
Presentation by Professor Lynda Kaid on terrorism and international media

12:00 PM – 1:00 PM Lunch on own

1:00 PM – 2:00 PM Guest Lecturer: Frank Browning, Journalist

2:00 PM – 5:00 PM Work in the City
Field Trip International Journalism – TBA

2:00 PM – 3:45 PM Work in the City
Field Trip International Journalism – TBA

3:45 PM Meet at Reid Hall in the gardens to depart for Le Monde

4:15 PM – 5:15 PM Guest Lecture: M. Giovenco, Sécrétaire Générale, Le Monde, 80, rue Auguste Blanqui; 75013 Paris

Dinner on own

Friday, March 16

9:00 AM – 12:00 PM Meeting at PRC, Petit Salon

Exercise: Five column exercise (bring paper and writing utensil)
Identifying and addressing your personal contributions to leadership challenges

12:00 PM – 2:00 PM Lunch on own
2:00 PM – 6:00 PM  Work in the City
Small Group Assignment: Each small group goes into the city and observes examples of leadership and authority. PRC will provide locations.

7:00 PM – 9:00 PM  Farewell group dinner; Brasserie Fernand;
127 bd du Montparnase; 6th arrondissement (Metro: Vavin)

Saturday, March 17

Morning:  Students depart

Wrap-up assignment.
- Describe how your view of leadership evolved during the course.
- Describe the moments that you observed leadership during the course. The moments you observed the exercise of authority.
- Compare the small group observations of leadership on the Monday afternoon to those on Friday afternoon.
- Due March 22. Email to jamisoma@ufl.edu